

**To:** Jackson, Ryan[jackson.ryan@epa.gov]  
**Cc:** Ford, Hayley[ford.hayley@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]  
**From:** Kirk Blalock  
**Sent:** Mon 10/2/2017 6:16:02 PM  
**Subject:** Re: Doug Sparkman - COO - BP North America

RFS

**From:** "Jackson, Ryan" <jackson.ryan@epa.gov>  
**Date:** Monday, October 2, 2017 at 2:14 PM  
**To:** Kirk Blalock <kblalock@fiercegr.com>  
**Cc:** "Ford, Hayley" <ford.hayley@epa.gov>, "Dickerson, Aaron" <dickerson.aaron@epa.gov>  
**Subject:** RE: Doug Sparkman - COO - BP North America

Can you shoot us the topic?

**From:** Kirk Blalock [mailto:kblalock@fiercegr.com]  
**Sent:** Monday, October 2, 2017 2:08 PM  
**To:** Jackson, Ryan <jackson.ryan@epa.gov>  
**Subject:** Re: Doug Sparkman - COO - BP North America

Checking back to make sure you got this, let me know who I should work with to get something on the books, thanks, Kirk

**From:** Kirk Blalock <kblalock@fiercegr.com>  
**Date:** Tuesday, September 26, 2017 at 8:20 AM  
**To:** "Jackson.ryan@epa.gov" <Jackson.ryan@epa.gov>  
**Subject:** Doug Sparkman - COO - BP North America

Ryan,

Can we please find a time for Doug Sparkman, the COO of BP North America, to visit with the

Administrator. He will make travel plans based on any options you can give me.

Many thanks,

Kirk