

From: Wolf, Ariel S.
Sent: Fri, 16 May 2025 12:33:03 +0000
To: McCormack, Ryan (OST)
Subject: RE: meet friday morning?

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Sounds good. Makes sense and see you Monday

From: McCormack, Ryan (OST) <ryan.mccormack@dot.gov>
Date: Friday, May 16, 2025 at 8:29 AM
To: Wolf, Ariel S. <ASWolf@Venable.com>
Subject: Re: meet friday morning?

Caution: External Email

A 10:15 was added to my calendar last night so maybe we just rain check a coffee to another time. I'll most likely be in the Secretary's meeting on Monday and will say hello then.

From: Wolf, Ariel S. <ASWolf@Venable.com>
Sent: Thursday, May 15, 2025 4:34:55 PM
To: McCormack, Ryan (OST) <ryan.mccormack@dot.gov>
Subject: RE: meet friday morning?

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Thanks Ryan. I think we are going from 9:30-10am. I'm going to then chat briefly (5 min. or so) with Ben Siegrist to coordinate on the S1-CEO meeting that the industry is having on Monday, but maybe we can meet up at 10:15 for a bit? I' should be in or near the suite.
-ariel

From: McCormack, Ryan (OST) <ryan.mccormack@dot.gov>
Sent: Thursday, May 15, 2025 11:24 AM
To: Wolf, Ariel S. <ASWolf@Venable.com>
Subject: RE: meet friday morning?

Caution: External Email

Hi Ariel –

Thanks for reaching out and I agree it would be good to get acquainted. In terms of timing tomorrow, I don't have any availability pre-9:30, but I possibly could meet after your meeting should our schedules align. When is that stakeholder meeting expected to conclude? I have a couple other meetings that morning but they are schedule flexible.

Best,

Ryan

From: Wolf, Ariel S. <ASWolf@Venable.com>
Sent: Wednesday, May 14, 2025 6:33 PM
To: McCormack, Ryan (OST) <ryan.mccormack@dot.gov>
Subject: meet friday morning?

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Ryan,

I think we may have met once or twice over the years here in DC. I head the Autonomous and Connected Mobility practice at Venable and represent the AV Industry Association, among other clients in this space. Before this role I was in the USDOT front office during Trump 45 (and before that doing privacy law). Heard lots of good things about your work to date and congrats on the role.

This Friday morning I am coming to USDOT HQ for an AV stakeholder meeting at 9:30am. Thought I'd check if you're free for breakfast or coffee before that so we can chat about a few things, mostly to connect and get acquainted. Let me know if that's doable on your end. Probably 8:15/8:30 and until 9:15. No worries if not. We can find another time.

As FYI, I'll be back in the building on Monday for a meeting with S1 along with CEOs from several of the AV companies. Thanks,

Ariel

Ariel S. Wolf | Chair, Autonomous and Connected Mobility | Venable LLP

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