

From: Anjali Voria
Sent: Thu, 20 Feb 2025 18:15:15 +0000
To: Alexis Allen; Lamanna, Isabelle
Cc: BJ Walker
Subject: [EXTERNAL] Re: Huge Congrats! | 5/15/25 Featured Keynote - Hotter 'N Hell

Alexis, happy to connect you with Izzy, who is now working with Chris at the DOE.

Thanks,
Anjali

Anjali Voria

DIRECTOR OF INVESTOR RELATIONS



anjali.voria@libertyenergy.com

Phone: (b) (6)

Mobile: (b) (6)

www.libertyenergy.com

From: Alexis Allen <(b) (6)>
Sent: Wednesday, February 19, 2025 12:39 PM
To: Anjali Voria <Anjali.Voria@libertyenergy.com>
Cc: BJ Walker <(b) (6)>
Subject: FW: Huge Congrats! | 5/15/25 Featured Keynote - Hotter 'N Hell

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Hi Anjali,

Hope you are having a great week.

We are trying to get Chris to speak at our annual energy conference – Hotter 'N Hell in May and wanted to follow up directly with him/Audrey with their new email addresses. Chris told us to keep a dialogue since this was before he was confirmed as Secretary. Any help or guidance here would be greatly appreciated!

Thanks in advance!
Alexis

ALEXIS ALLEN

Director, Marketing & Events

PERELLA WEINBERG PARTNERS | TPH&CO.

1111 Bagby Street, Suite 4900

Houston, TX 77002

TEL: (b) (6)

MOB: (b) (6)

SMS: (b) (6)

(b) (6)

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From: Alexis Allen

Sent: Monday, February 10, 2025 2:27 PM

To: Audrey.Barrios@libertyenergy.com

Subject: FW: Huge Congrats! | 5/15/25 Featured Keynote - Hotter 'N Hell

Hi Audrey,

Hope you are doing well and I'm sure you're staying busy!

I wanted to just check in to see if Chris' schedule allows for him to speak at our annual energy conference in Houston – Hotter 'N Hell on Thursday, May 15th. We are completely flexible as we know he has a big role in our space.

Just want to continue a dialogue as we are still interested in having him speak.

Many thanks,

Alexis

ALEXIS ALLEN

Director, Marketing & Events

PERELLA WEINBERG PARTNERS | TPH&CO.

1111 Bagby Street, Suite 4900

Houston, TX 77002

TEL: (b) (6)

MOB: (b) (6)

SMS: (b) (6)

(b) (6)

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From: Chris Wright <Chris.Wright@libertyfrac.com>

Sent: Wednesday, November 20, 2024 12:25 PM

To: BJ Walker <(b) (6)>

Cc: Audrey Barrios <Audrey.Barrios@libertyenergy.com>; Izzy Lamanna <Izzy.Lamanna@libertyenergy.com>

Subject: Re: Huge Congrats! | 5/15/25 Featured Keynote - Hotter 'N Hell

BJ:

Of course I would love to do this. Definitely too early for me to commit to doing it. I am copying Audrey here who can help monitor whether this is feasible or not. Certainly won't know much until February. Best,

Chris

Sent from my iPhone

On Nov 20, 2024, at 10:32 AM, BJ Walker <(b) (6)> wrote:

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Chris -

First and foremost, huge congrats on your nomination for Secretary of Energy! It's really exciting to have your leadership in the new administration – thanks for all that you do for the energy industry.

On behalf of TPH, we wanted to extend an invitation to you to be a featured keynote speaker at our “Hotter ‘N Hell” Energy Conference on May 15, 2025 at the Post Oak in Houston.

I know you've participated in HnH in the past, and we have grown the conference substantially in recent years to the extent we believe it has been perhaps the largest IB-sponsored energy conference. We had record attendance of over (b) (4) attendees at our event earlier this year with keynotes from Vicki Hollub, Gretchen Watkins and Bill Belichick, and Darren Woods as a keynote the year before.

For 2025, we would be honored and delighted if you can do a keynote, and we are excited that Ryan Lance will be speaking as well.

We're flexible as to the format; it could be your own remarks or we could do a fireside chat/moderated Q&A. We are also open to timing - the kick-off or lunch slot or closing in the afternoon – we'll work around any other scheduling commitments you have.

Hope it works! Thanks so much. All the Best.

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MAY 14 & 15, 2025

MAY 14 – 1x1 MEETINGS & MOVERS & SHAKERS RECEPTION

MAY 15 – KEYNOTES, PANELS & 1x1s

1x1 MEETINGS ARE FOR SECURITIES CLIENTS & RESEARCH COVERED COMPANIES

New Location!

POST OAK HOTEL | HOUSTON, TX

FORMAL INVITATION TO FOLLOW

BJ WALKER

Managing Director, Investment Banking

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THE ENERGY BUSINESS OF
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1111 Bagby Street, Suite 4900
Houston, TX 77002

TEL: (b) (6)

MOB: (b) (6)

SMS: (b) (6)

(b) (6)

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From: Ryan Zorn
Sent: Wed, 26 Mar 2025 23:11:36 +0000
To: Lamanna, Isabelle
Subject: [EXTERNAL] RE: Putting up a Fight

Izzy—

I'm so embarrassed by this guy...turned out to be way more persistent than I thought he would be. Unless you guys want to handle it differently, I'm going to tell him to quit the unsolicited inbounds.

Hope all is well.

RZ

Ryan Zorn
DIRECTOR OF ENERGY ADDITIONS



ryan.zorn@libertyenergy.com

Mobile: (b) (6)

www.libertyenergy.com

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From: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Sent: Wednesday, March 26, 2025 2:18 PM
To: Nate Davis <(b) (6)>
Cc: Ryan Zorn <Ryan.Zorn@libertyenergy.com>
Subject: RE: Putting up a Fight

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Hi Nate!

I hope you are having a great day. I'm confirming we received this and I have sent it over to one of the Secretary's Senior Advisors for review.

Thank you,

Izzy

From: Nate Davis <(b) (6)>
Sent: Wednesday, March 26, 2025 3:30 PM
To: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Cc: Ryan Zorn <ryan.zorn@libertyenergy.com>
Subject: [EXTERNAL] Putting up a Fight

Izzy,

Would you please forward this email to Secretary Wright? Also, would you please send me a quick reply letting me know you are receiving these emails?

Thank you,

Nate Davis
(b) (6)

Dear Secretary Wright,

I notice that you made some news by bringing up "climate change."

Before you enter a fight, know you will win.

When the arguments start, and they will more and more, you need the right, instinctive response. Plenty of public figures don't know how to argue. Often, their attempts are ineffective. Or, they end up sounding foolish. Why risk that when systems can help you shine instead?

I wrestled in high school. I liked it and was willing to spend my after-school hours in the "dungeon" in our old country school. A lot of wrestling was learning how to respond to the opponent's attacks. For example, if someone got behind me to throw me, I knew just what to do. I would hook their leg with my foot and then use both hands to try to pull one of their fingers back – only one. It hurts. I'm 55, and that is still my instinct.

When it comes to arguing with others, I want you to be able to say, "If we start sparring over this idea, I am going to win." I can prepare you to counter every attack. We will list and analyze every argument. Then, you can respond instinctively to win.

I wish you the best,

Nate Davis
Consultant

SYSTEMWhy

(b) (6)

systemwhy.com/impact-consulting

(b) (6)



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