

SAM GRAVES
6TH DISTRICT, MISSOURI
CHAIRMAN, COMMITTEE ON
TRANSPORTATION AND INFRASTRUCTURE
COMMITTEE ON ARMED SERVICES

1135 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-7041

Congress of the United States
House of Representatives
Washington, DC 20515-2506

12200 NORTH AMBASSADOR DRIVE, SUITE 234
KANSAS CITY, MO 64163
(816) 792-3976

411 JULES STREET, ROOM 111
ST. JOSEPH, MO 64501
(816) 749-0800

6079 COUNTY ROAD 425, P.O. BOX 364
HANNIBAL, MO 63401
(573) 221-3400

201 MAIN STREET, ROOM 50
TROY, MO 63379
(636) 622-7106

June 18, 2025

The Honorable Sean Duffy
U.S. Department of Transportation
1200 New Jersey Avenue SE
Washington, D.C. 20590
Dear Secretary Duffy,

I am honored to recommend (b)(6) for the U.S. Department of Transportation Advisory Board. As a member of the House Transportation and Infrastructure Committee, I have witnessed firsthand the critical need for experienced, innovative leaders in our nation's transportation sector. (b)(6) distinguished 49-year career in the railroad and infrastructure industries makes him exceptionally qualified to contribute to the Department's mission of advancing safe, efficient, and modern transportation systems.

(b)(6) currently serves as (b)(6)
(b)(6) His career, which began as a (b)(6)
(b)(6)
(b)(6) reflects a deep, hands-on understanding of the railroad industry. This unique blend of operational expertise and strategic leadership enables him to address both the practical and policy-level challenges facing transportation infrastructure.

Under (b)(6) leadership, (b)(6) has achieved significant revenue growth and implemented groundbreaking innovations, including advancements in rail-interface maintenance, maintenance-of-way safety protocols, and GPS-guided track material delivery. His contributions have earned him the prestigious (b)(6) award. Furthermore, his leadership roles as (b)(6)
(b)(6)
(b)(6) demonstrate his influence and commitment to shaping the industry's future.

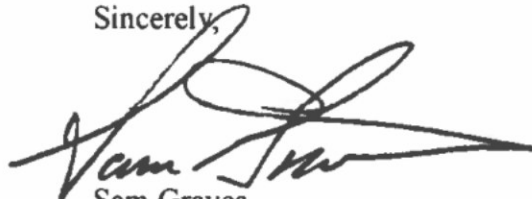
(b)(6) extensive experience with transit, passenger rail, and infrastructure construction, coupled with his direct engagement with Congress and federal agencies, equips him to provide actionable, informed guidance to the Advisory Board. His dedication to safety, innovation, and efficiency aligns seamlessly with the Department's goals of modernizing U.S. transportation systems to meet 21st-century demands.

I wholeheartedly endorse (b)(6) for the U.S. Department of Transportation Advisory Board. His proven leadership, deep industry knowledge, and commitment to public service will

undoubtedly strengthen the Department's efforts to enhance our nation's transportation infrastructure. Please feel free to contact Buffy Smith in my office at Buffy.Smith@mail.house.gov or at (b)(6) for any additional information regarding (b)(6) (b)(6) qualifications.

Thank you for considering this recommendation.

Sincerely,



Sam Graves
Member of Congress