Financial Summary

dollars in millions, except per share data

Year Ended	12/31/00	12/31/01
Sales	$12,317	$10,271
Income before non-recurring items	$377	$5
Net income (loss)	$334	$(298)
Return on sales before non-recurring items	3.1%	0.0%
Net return on sales	2.7%	(2.9)%
Earnings per share before non-recurring items (diluted)	$2.46	$0.04
Earnings per share (diluted)	$2.18	$(2.01)
Average common shares outstanding (diluted)	153 million	148 million
Dividends paid per share	$1.24	$0.94
Dividend yield	8.1%	6.8%
Total assets	$11,236	$10,207
Return on beginning equity	11.3%	(11.3)%
Return on average shareholders' equity	12.0%	(13.0)%
People at year end	79,288	69,758
Principal facilities	313	300
Countries	35	34

Sales by Foundation Business – 2001

dollars in millions

Axles	$ 3,188
Brake & Chassis Products	1,344
Driveshafts	982
Fluid Systems	831
Bearings & Sealing Products	743
Structures	667
Filtration Products	573
Other	1,943
Total	$ 10,271