

From

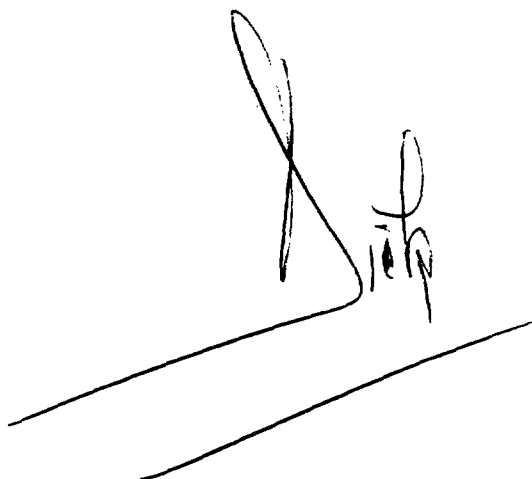
R. H. GREGORY, Jr.
551-6464

October 1, 1968

MR. F.D. DEXTER
29th Fl., Bldg.

Frank:-

I have redone your memorandum on
asbestos. I hope you will find the
enclosed to your taste.

A handwritten signature, likely of R. H. Gregory, Jr., is written in dark ink. The signature is stylized, with a large, looped 'R' and a 'G' that extends into a long horizontal line. Below the signature, there are two more long, parallel horizontal lines drawn in ink.

CALIDRIA POSITION

1. UCC is planning to dispose of its calidria asbestos assets by mid-1969. Until this disposition takes place, UCC will conduct this business as actively as it has in the past. There is no reason to believe that a company acquiring this business will not continue to operate it substantially in the same manner that UCC has.

2. The disposition of the calidria asbestos assets has been decided upon because:-

(a) Even though UCC's asbestos business has probable long-range financial returns that appear attractive, UCC has determined to concentrate its efforts in areas more directly served by UCC's special expertise and technology.

(b) The business of calidria asbestos is a clearly defined, separate activity of UCC. The disposition of these assets can, therefore, be easily accomplished and will not affect appreciably other UCC activities.

(c) UCC's calidria asbestos assets are tangible -- consisting of plant, reserves, patents, customers -- and have significant value.

Calidria Position

1. UCC is planning to divest itself of the Calidria Asbestos Business with a

completion goal of mid 1969.

It is anticipated that any purchaser will follow the

~~UCC's~~ UCC. Contracts will be honored.

2. The divestment of Calidria Asbestos is dictated because:

a. UCC ~~has determined~~ ^{has been decided upon} to concentrate its efforts to ~~fewer programs.~~

b. Calidria Asbestos, while not necessarily first choice from ~~a longer range financial standpoint~~, is a separate entity in itself ~~and can be sold in its entirety.~~ ^{substantially} ^{even though it's longer range financial} ^{business} ^{diverted} It is impractical to divest a business which is part of a major plant and

~~operational complex.~~ The Calidria Asbestos transaction would be clean, concise and ~~total.~~ ^{not affect significantly other business conditions.}

c. Assets of Calidria Asbestos ~~business~~ are tangible -- plant, reserves, patents, customers -- and valuable.

d. Other projects are more "akin" to UCC's main interests ~~chemicals, plastics~~ and more dependent on UCC strengths -- technology, chemical processing, etc.

e. The Calidria Asbestos business is ~~not~~ not closely related to UCC primary interests and not directly dependent on UCC ~~strengths~~ ^{strengths}.